



CITY OF KNOXVILLE

2019 Budget Retreat with City Council

Investing in an Inclusive, Thriving & Sustainable City

Mayor Madeline Rogero

**February 8, 2019
Public Works Service Center**



What Makes a Great City?

Quality Core Services

Police, Fire & Public Works

Investing in People

**Neighborhoods, Affordable Housing, Health, Accessibility,
Youth, and Social Services**

“Big Ideas” That Create Prosperity, Opportunities & A Higher Quality of Life

Economic Development, Infrastructure & Leveraging Private Investment



Quality Core Services

Police, Fire & Public Works





KNOXVILLE POLICE DEPARTMENT – *Duty to Protect....Honor to Serve*

- 416 authorized officer strength
- 380 actual sworn officers
- 122 non-sworn personnel
- Commission on Accreditation of Law Enforcement Agencies Accredited
- Tennessee Law Enforcement Accreditation Program Accredited



- Average 40,227 traffic citations a year
- Average 185,500 calls for service per year
- Average 27,005 Type A and Type B crimes per year
- Averaged 10,563 Traffic crashes investigated over last three years
- Answer approximately 15,000 alarm calls per year



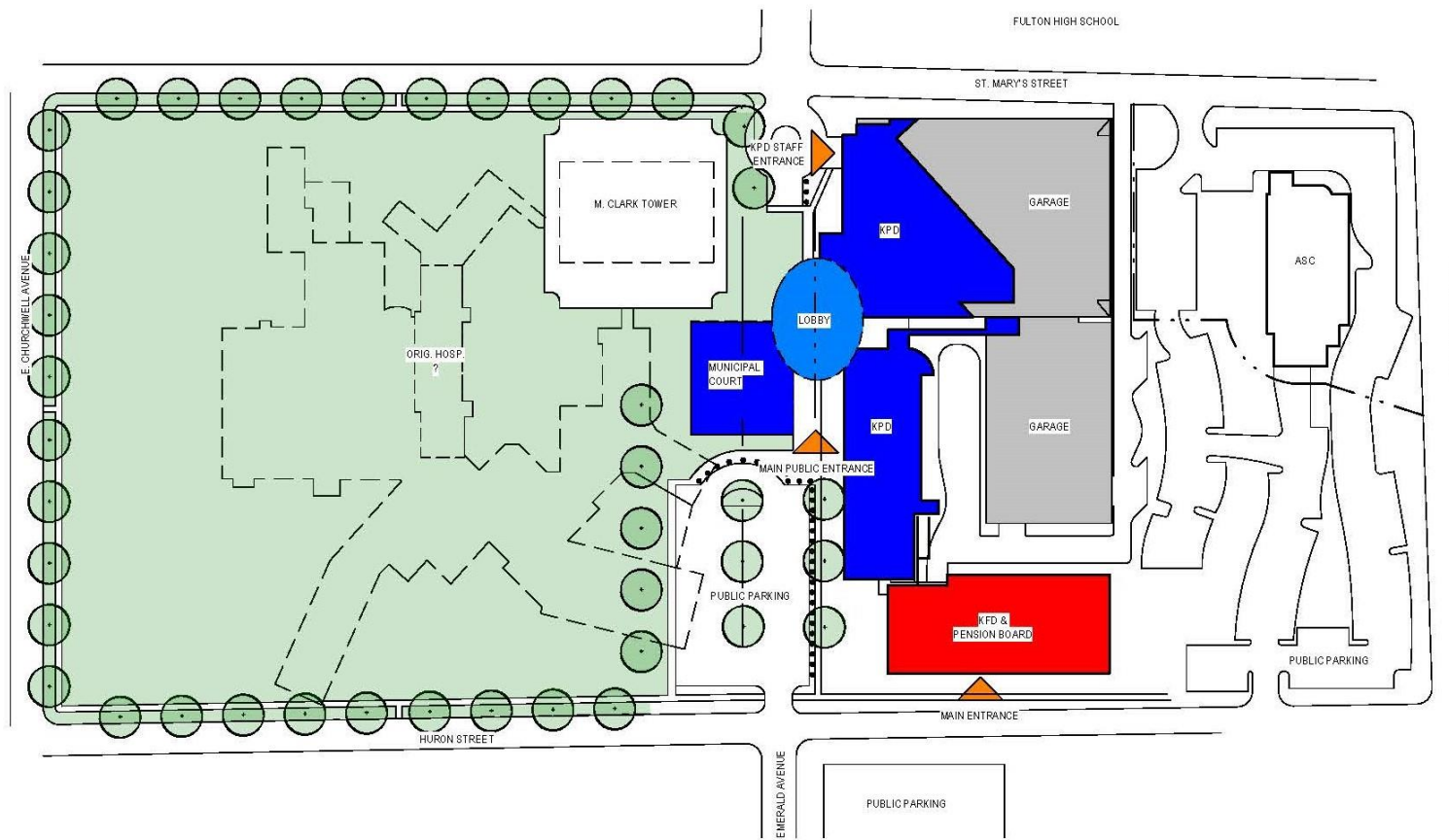
KNOXVILLE FIRE DEPARTMENT

- Responded to 25,166 calls for emergency service with over 47,000 units
- Responded to 10,613 EMS calls including 698 overdose calls
- Provided medical standby services for 418 special events and provided CPR training for 3,013 citizens
- Installed 1,014 smoke alarms through our Smoke Alarm Program in partnership with the State Fire Marshal's Office and the American Red Cross
- Provided fire safety education to over 19,000 students with our mobile fire safety training house
- Deployed 7 firefighters to assist with the catastrophic flooding in South Carolina
- Started a firefighter recruit academy on October 22, 2018. Thirty two recruits will graduate on Friday, February 8, 2019





Public Safety Complex - Tennova Opportunity



CONCEPT PLAN A.1 - SITE MASTER PLAN
01/08/2019



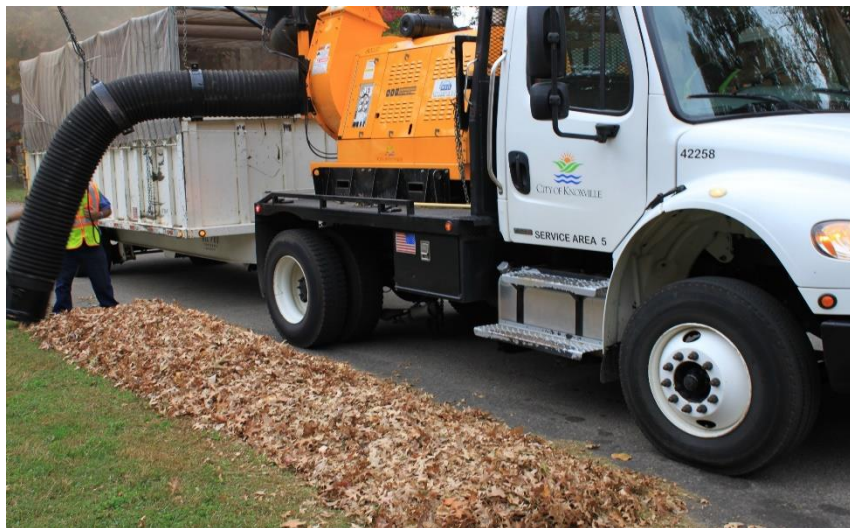
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PUBLIC WORKS

Public Service, Parks & Recreation, Fleet, Engineering & Inspections

- 520 Public Works Employees
- \$110M in annual operating resources
- Management of all public infrastructure, facilities and service operations





PUBLIC WORKS

Public Service, Parks & Recreation, Fleet, Engineering & Inspections





Investing in People

**Neighborhoods, Affordable Housing,
Accessibility, Health, Youth & Social Services**





Affordable Housing

The Community Development Department partners with:

- Non-profit housing assistance organizations (CAC, Neighborhood Housing)
- Non-profit developers (KCDC, Helen Ross McNabb, CHDOs)
- Foundations
- For-profit developers





Protect Existing Housing Units

- Owner-Occupied Rehabs
- Rental Rehabs
- Energy Efficiency
- Emergency Repairs
- Accessibility Improvements
- Lead Paint Abatement





Leverage Investment in New Affordable Rental Housing

- Approximately 1059 Total Units:
 - KCDC – Five Points - 462 total new units (~1000 people)
 - City Capital Funds - \$13 million (infrastructure)
 - Leveraged funds - \$73,587,356
- Affordable Rental Development Fund – 597 units (~1400 people)
 - Completed – 34
 - Under construction - 172
 - In the pipeline – 391
 - City funds - \$4.5 million
 - Leveraged funds - \$94,574,047 (\$1 : \$17+)



Pictured – ARDF Supported Projects:
Restoration House (top)
Middlebrook Gardens (middle)
Young High Flats (bottom)



PILOTs for Affordable Housing (Payment In Lieu Of Taxes)

- Low-Income Housing Tax Credit (LIHTC) funds rehabilitation and new construction
- Saves operating expenses by reducing developer costs
- PILOT period (same as affordability period)
- Examples:
 - Re-habs: Arbor Place, Tillery Ridge, Holston Oaks, Meadowbrook, Big Oak, Broadway Towers
 - New construction – Southside Flats, Five Points phases 1-4.





Prevent and End Homelessness

Federal Funds/HUD Continuum of Care - \$1.4 M

State Funds/THDA - \$161,250 (agency grants)

Local Funds - \$1,029,636 (grants, day space & case management)

Low-Barrier Shelter – Considering Proposal

- VMC/Former Salvation Army Retail Store
- Targeting people who are not currently accessing existing shelter options





Americans with Disabilities Act (ADA) Investments

The Disability Services Office and multiple City departments are working to make our City and all city services more accessible to people with disabilities.

Examples of this work include:

- Partnering with AARP, Knoxville was designated an Age-Friendly City by the World Health Organization.
- Increasing accessibility at city parks, recreation centers, playgrounds, and other city facilities.





Greenways and Sidewalks - Connecting Neighborhoods & Improving Health

Comprehensive Sidewalk Study

Sidewalk Projects in Development Throughout the City

- Wilson Avenue
- Buffat Mill
- Atlantic Ave (east)
- Palmetto Road
- Palmetto Road Phase II
- Gleason Drive
- Middlebrook Pike
- Boyds Bridge Pike
- Castle Street
- Coker Avenue
- Old Broadway
- Liberty Street
- Division Street
- 600 block of Market St.
- Sheffield Drive
- Sullivan Road
- Texas Avenue
- Wilson Avenue





Greenways and Sidewalks – Connecting Neighborhoods & Improving Health

Greenway Projects in Development Throughout the City

Northwest Greenway Connector Phase I & Phase II

Victor Ashe Park to Western
Western Avenue to Middlebrook

First Creek Greenway Connector

Fulton High School to Cecil Avenue

Williams Creek Urban Forest Trail

Brooks Road to Chestnut

East Knox Greenway

Caswell Park to the Botanical Gardens

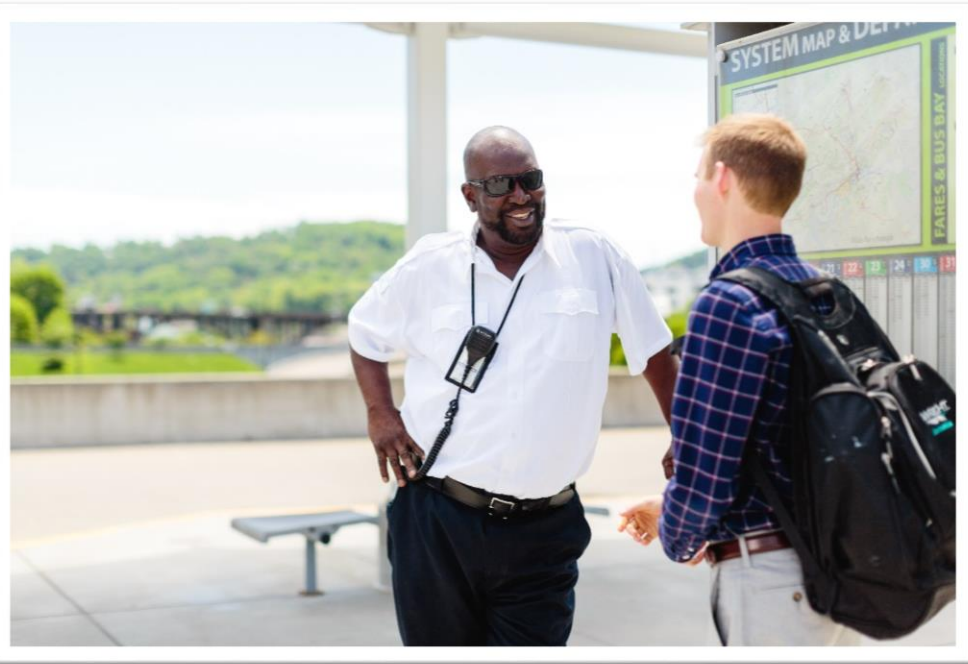




Keeping Knoxville Moving

Expanding Opportunities

Improving service across the city with better frequencies and later hours



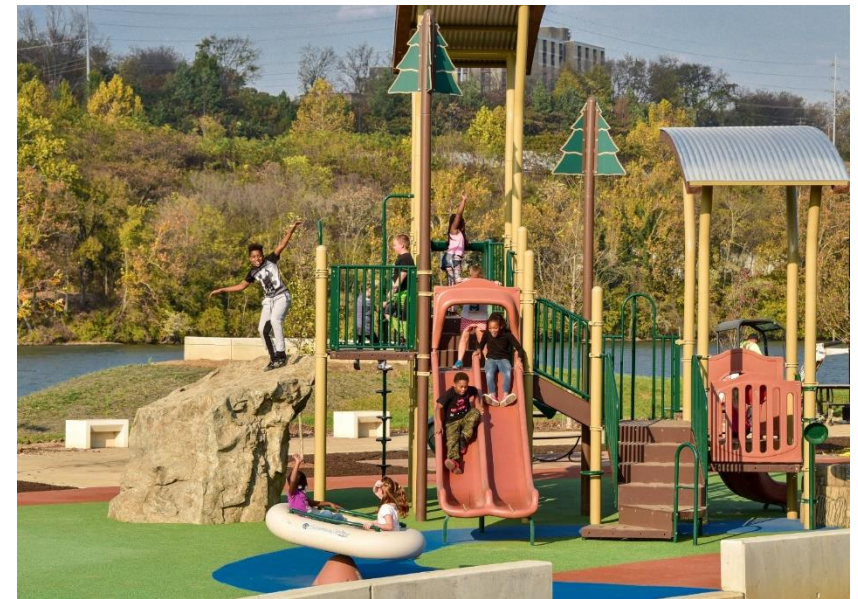
Expanding Passenger Use
Up 3.3% through December 2018



Expanding Outreach
Over 4,000 interactions in 2018



Access to Great Parks and Recreation Resources





Creating Opportunities for Our Youth / Save Our Sons



Save Our Sons trip to Skatetown
March 2018



Change Center Opening
December 2018



Emerald Youth Lonsdale
Groundbreaking, July 2018



Creating Opportunities for Our Youth / Save Our Sons



Urban Wilderness Gateway Park
Block Party, June 2018



Go Big! Knoxville Launch
Big Brothers Big Sisters & KPD
Youth Mentoring
January 2019



West Haven Recreation Center
Playground Renovation
Ribbon Cutting
January 2019



“Big Ideas” That Create Prosperity, Opportunities & A Higher Quality of Life

Economic Development, Infrastructure & Leveraging Private Investment

Recode Knoxville

Corridor Infrastructure – Magnolia, Downtown North, Sevier

Urban Wilderness – Gateway Project & Transforming JWP

Clayton Science Museum

Chilhowee Park study

Coliseum Auditorium

Multi-Use Baseball Facility and Austin Homes Redevelopment



RECODE KNOXVILLE



INVEST



PROTECT



CONNECT



SEVIER AVENUE STREETScape IMPROVEMENTS

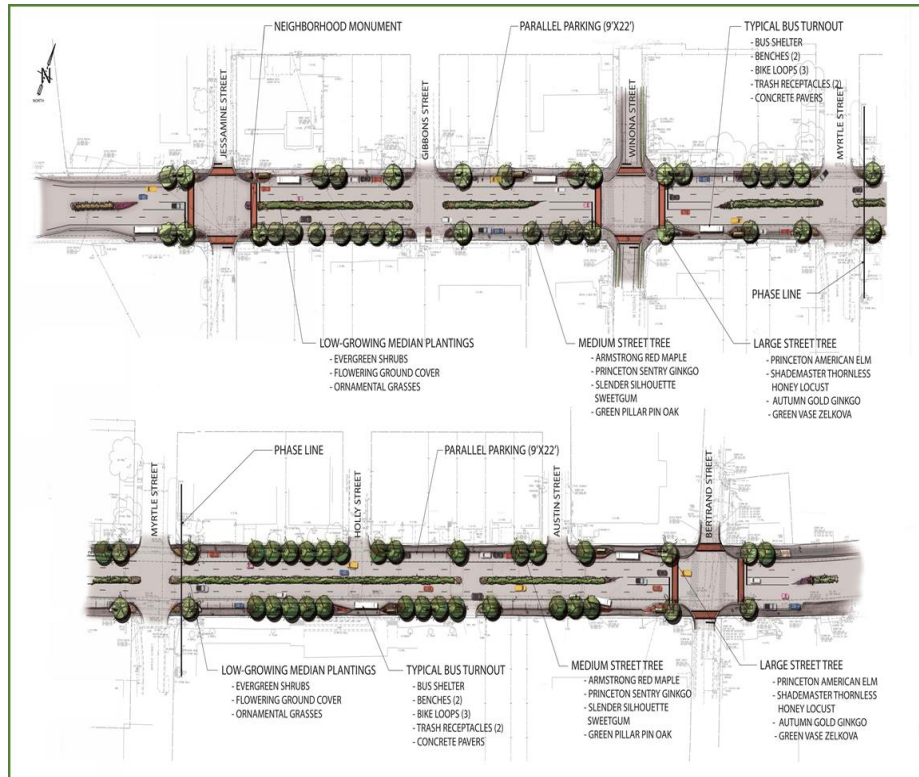
- Approximately \$10M streetscape improvement project
- Roundabout at intersection of Sevier Avenue/Foggy Bottom Street/Island Home Avenue intersection
- Two 11 foot travel lanes, bike lanes, improved sidewalks, street & pedestrian lighting, and underground electric, KAT bus pull off
- Construction anticipated to begin by Spring 2020





MAGNOLIA AVENUE STREETSCAPES PROJECT

Phases 1 & 2



Phase 1- Jessamine Street to Bertrand- *UNDER CONSTRUCTION*

Contract Amount \$4.17 Million (The Franklin Group)

Completion by Summer 2019

Phase 2- Myrtle Street to N. Bertrand – *To Begin Spring 2019*

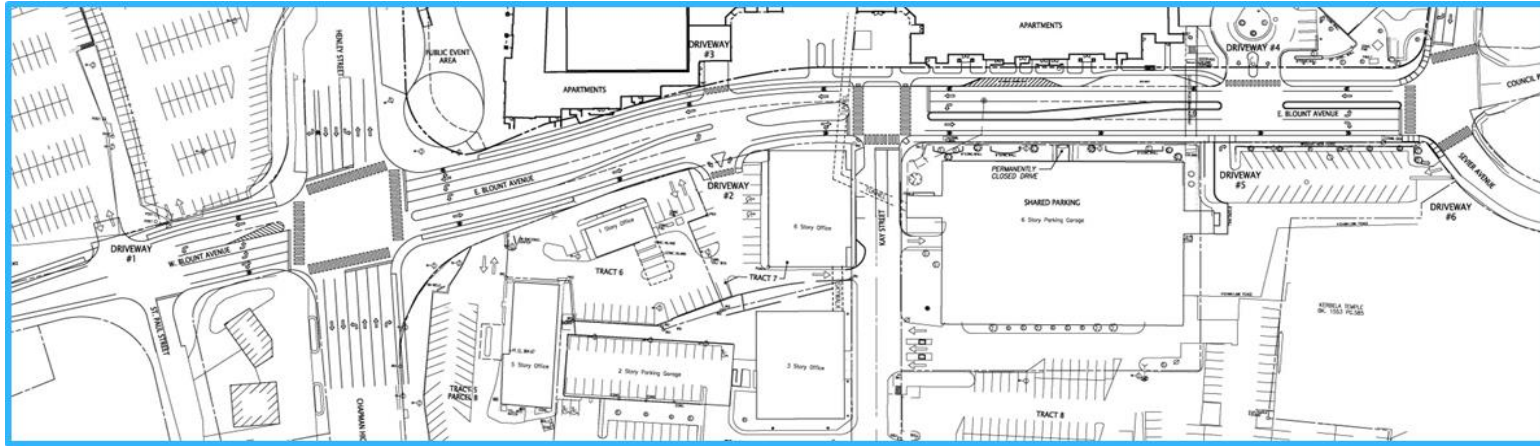
Contract Amount \$2.87 Million (McKinnon Construction)

Completion Expected Late Fall 2019 (240 days)



BLOUNT AVENUE STREETSCAPES

Public improvements and open space to support two new residential developments:
One Riverwalk and 303 Flats

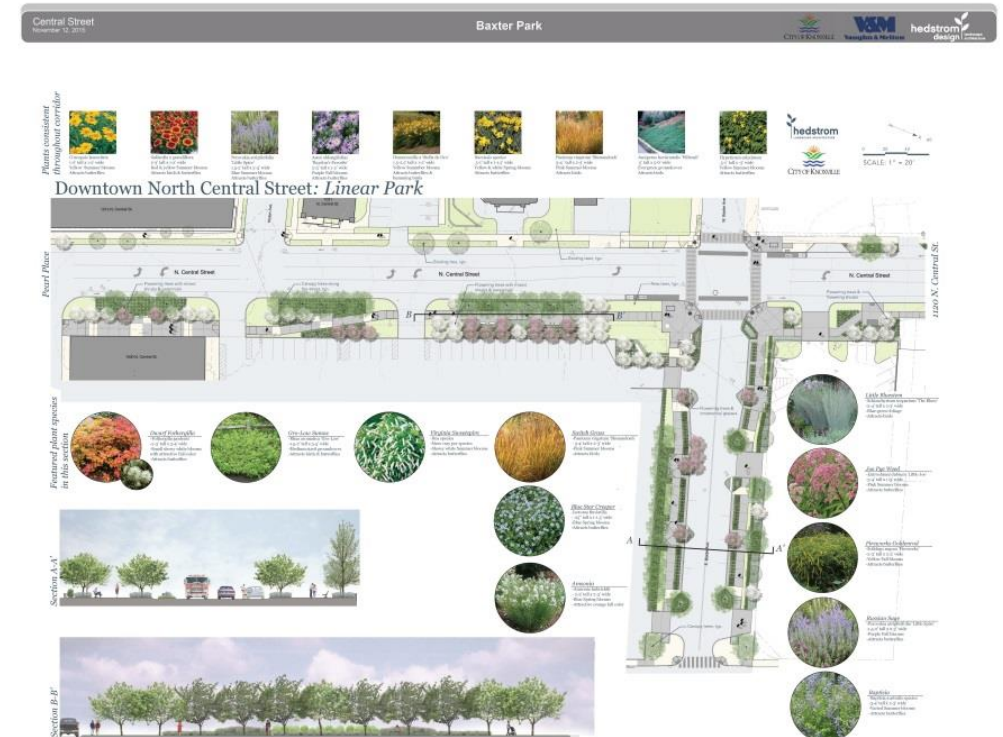


- Amenities Include:
- 1100 linear feet of new riverwalk
 - 38,000 square feet of public event space
 - Civic space fronting Blount Avenue
 - Pocket park
 - Public restrooms



North Central Street

- \$6.1 million streetscape project (80/20 split)
- Construction started January 2018 – completion is scheduled Spring 2019
- Installing new bulb outs, on-street parking, stamped asphalt crosswalks, benches, and a linear park
- Install landscape as separate contract – likely fall 2019 due to weather concerns





Knoxville's Urban Wilderness

An Economic, Recreational, Environmental, Health and Tourism Initiative





Urban Wilderness Gateway Park Project & James White Parkway Corridor Project

- Create a linear park connecting downtown to the Urban Wilderness
- Maintain vehicular flow and efficiency
- Define key access points and connect to surrounding destinations and neighborhoods
- Green the corridor
- Create a procession from Urban to Wild



DRAFT CONCEPT DESIGN: JAMES WHITE PARKWAY TERMINUS

TRISONS CONNECTION

GREENWAY ACCESS

SELVILLVILLE PIKE CROSSING

COTTRELL GREENWAY

JWP PRIMARY GREENWAY

REUSED ROADWAY PARKING LOT

PRIMARY GREENWAY TO BAKER CREEK PRESERVE

PLAZA SEATING + WATER FEATURE

UNDERPASS ROCK CLIMBING

UNDERPASS ART + LIGHTING

TERMINUS PAVILION

PRESERVED ROAD BED PLAZA



DRAFT CONCEPT DESIGN: BAKER CREEK PRESERVE ENTRANCE

SLOPED LAWN

ADVENTURE PLAYGROUND

BC BOTTOMS CONNECTION

GREENWAY

ENTRY WALL

BAKER CREEK TRAIL HEAD

BIKE PARK

PUMP TRACK

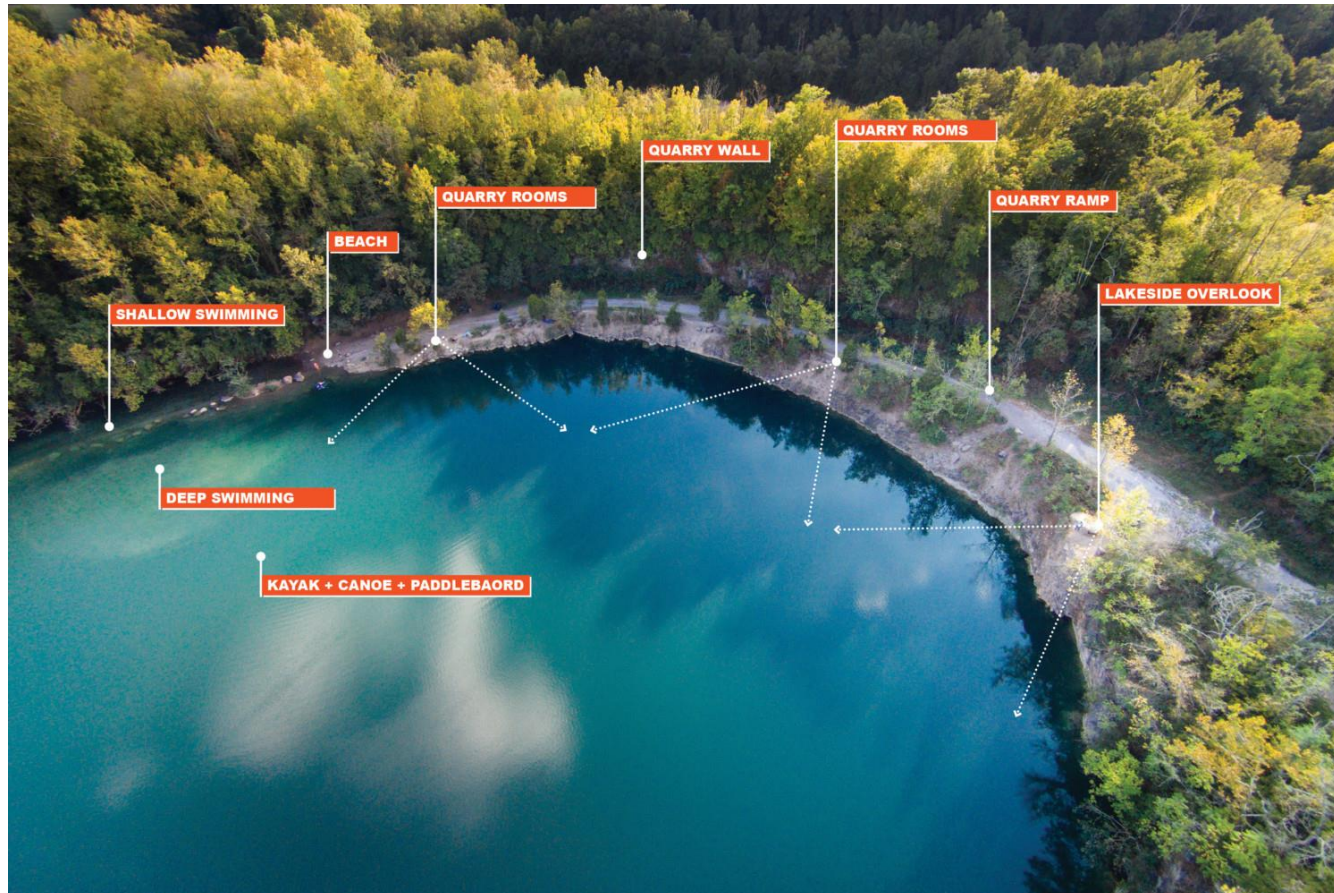
PAVILION + RESTROOM

SOFT PLAZA



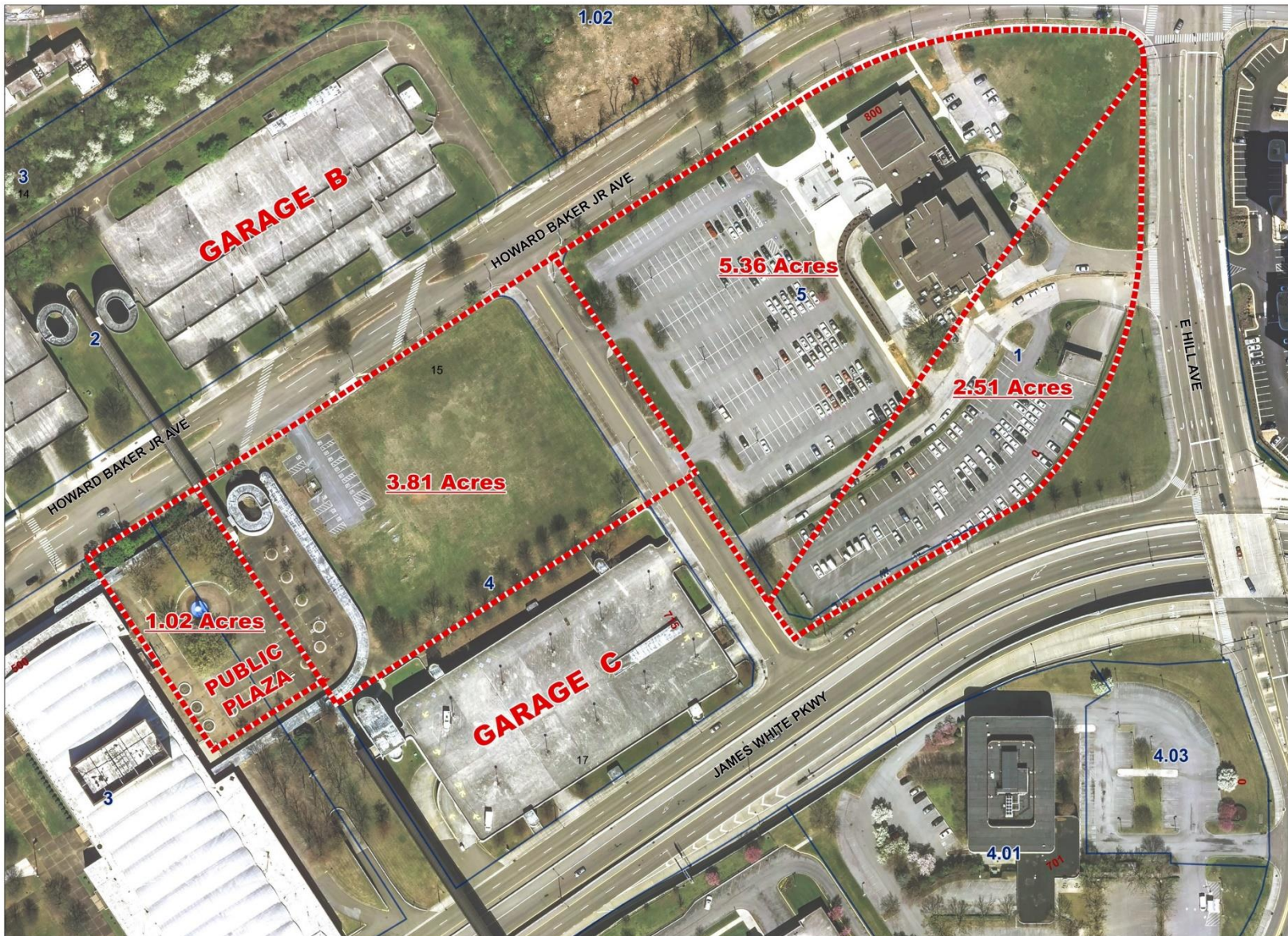
Fort Dickerson, Augusta Quarry Improvements

- Improved entrance, accessibility and parking
Formalize activities and provide additional amenities
- Create a safe and unique destination highlighting history, recreation, and natural beauty





Clayton Science Museum




CITY OF KNOXVILLE
 DEPARTMENT OF ENGINEERING
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 City-County Building
 400 Main Street
 Knoxville, Tennessee 37902
 865-215-2148

MAP DATA TAKEN FROM
 AERIAL SURVEYS OF KNOXVILLE
 AND KNOX COUNTY. THIS MAP IS
 INTENDED TO MEET NATIONAL MAP
 ACCURACY STANDARDS AT THE
 COMPLETION SCALE.

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Date	Tech.	Version



Chilhowee Park and Exposition Center

- Strategic Planning - CSL, DIA, CRJA, and Sizemore Group
- Kick-off 2/4/19
- Over 250 stakeholder interviews and community meeting attendees
- Community survey and market survey conducted in March
- Project schedule - six months





Knoxville Civic Auditorium and Coliseum



Phase I - Completed

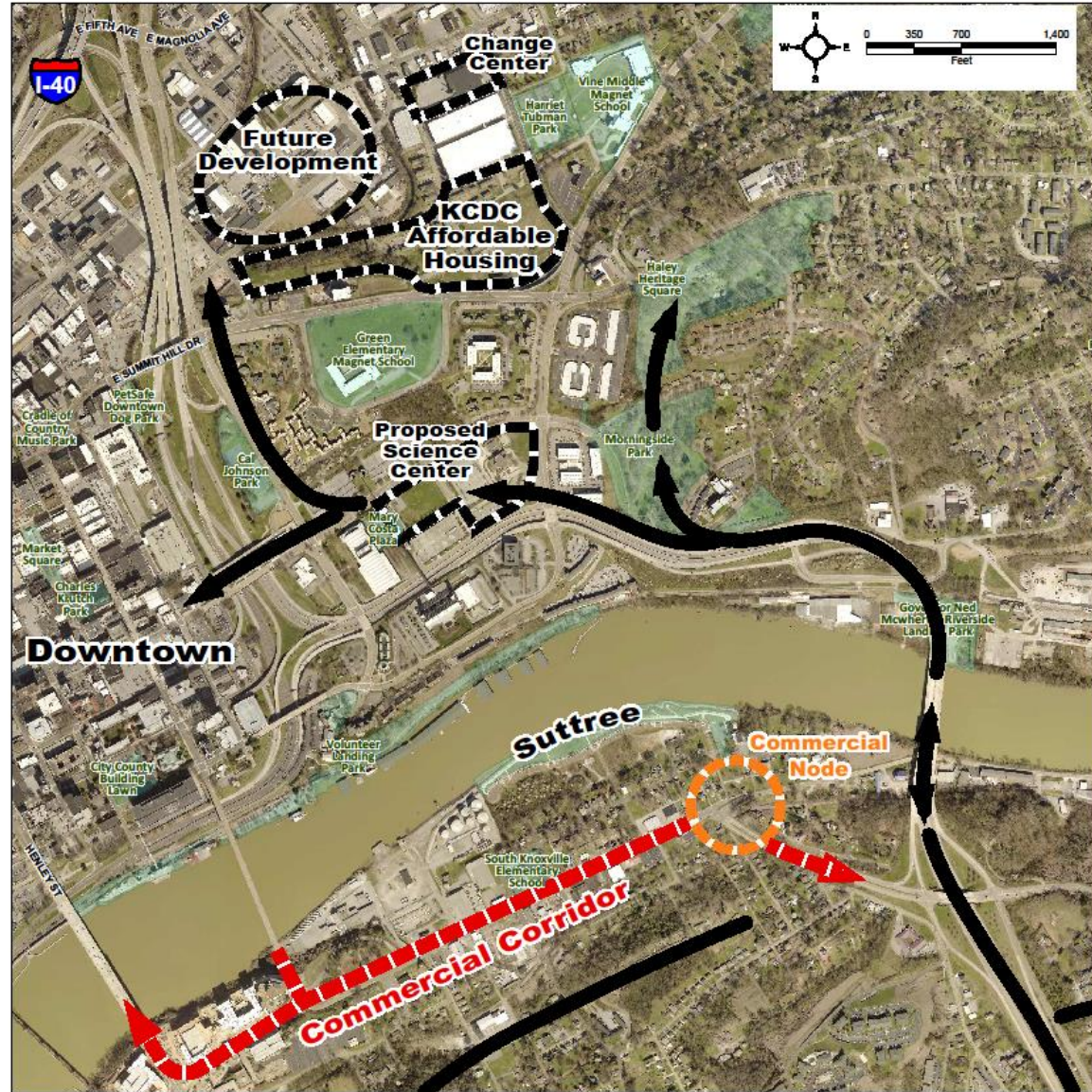
- Coliseum ceiling lead paint abatement and painting, 1 of 2 air handling system demo and new custom install, new LED color-changing sports lighting, emergency lighting and fire alarm upgrades for entire building

Phase II - Underway

- Coliseum - air handler 2 of 2, new ice floor, dashers/glass, ice chiller, repair water infiltration, updated Coliseum restrooms with 75 additional fixtures, upgrade show power, center-hung scoreboard
- Auditorium – replace stage house smoke vents, resurface stage flooring, catwalk improvements, upgrade show power, and motorized orchestra pit lift



Multi-Use Baseball Facility and Austin Homes Redevelopment



**Successful Model:
Parkview Field, Fort Wayne, Indiana**



Sustainability – Guides All of Our Work

- **LED Streetlights:** More efficient, better quality lighting that reduces light pollution
- **Energy Efficiency:** ~\$20M raised with local partners to upgrade 1500+ lower-income homes
- **Bike Share:** Modern, urban amenity for Knoxville's residents and visitors



